

Press

Munich, May 7, 2020

Osram increases returns and cash flow thanks to early structural changes and COVID-19-related measures

- Adjusted EBITDA margin increases by four percentage points to 11.7 percent in Q2
- Group revenue declines on a comparable basis
- Positive free cash flow of 64 million euros achieved
- Kathrin Dahnke on board as new CFO
- Medium-term effects of COVID-19 pandemic not yet predictable

Osram has achieved a good second quarter given the global challenges and thus met the market expectations. Although revenue fell by almost 8 percent on a comparable basis to 821 million euros, a positive free cash flow of 64 million euros was achieved particularly through targeted cash management. The adjusted EBITDA margin improved by almost four percentage points year-on-year to 11.7 percent. Thanks to the structural measures and the conversion to IFRS 16, adjusted EBITDA was about a third higher than in the previous year at 96 million euros. Due to restructuring costs of 45 million euros, mainly for charges for the structural and personnel adjustments, the net result was negative at 39.3 million euros. “The measures we took very early on to counter the consequences of the COVID-19 crisis are having an effect throughout the company. It has been a challenge to maintain production largely on a regular basis in recent weeks, as our top priority is and remains the health and protection of our employees. Osram is also using the time to be well positioned after the Corona crisis. Our high equity ratio is of great benefit to us,” said Olaf Berlien, CEO of OSRAM Licht AG.

As part of company-wide crisis management, additional liquidity volume of around 200 million euros was identified until the end of the fiscal year through working time measures, the review of investments and consistent financing management, among other things.

Regardless of the acute measures, Osram is sticking to its existing performance programs, which will bring savings of 300 million euros from 2018 until the end of fiscal year 2022. In this way, the company is well prepared for economic challenges.

The Opto Semiconductors division reported a strong adjusted EBITDA margin of 21 percent in the past quarter. Sales in the semiconductor division decreased slightly to 362 million euros. At 431 million euros, comparable sales in the Automotive sector were significantly lower than in the previous year. The cause for this is, among other things, the initial effects of the COVID-19 crisis on the automotive industry, which was already weakened before the corona crisis. Revenues in the business unit Digital (DI) also fell significantly by about 12 percent. Here, the pandemic-related decline in the entertainment and cinema lighting business and in building illumination projects in China became noticeable. The DI division was nevertheless able to maintain its operating profitability, with adjusted EBITDA positive at 2 million euros.

Kathrin Dahnke joined the Osram Managing Board on April 16. She succeeds Ingo Bank, who became Chief Financial Officer at ams AG as of May 1. The crisis-tested financial manager can look back on a wide range of experience in medium-sized and listed companies. In her last position, she was a member of the board of the Wilh. Werhahn KG conglomerate.

In the medium and long term, the effects of COVID-19 on the global economy cannot yet be predicted. The situation is accompanied by operational and financial challenges for the entire economy. In particular, production shutdowns on the part of customers and disruptions in global supply chains are very likely to affect Osram's business development. As already announced in mid-March, the company therefore expects not to be able to achieve its original corporate targets for the 2020 financial year. Osram will only be able to update its forecast when the general market situation allows more clarity.

Starting in May, a larger number of Osram employees will be affected by short-time working. The Osram Managing Board has therefore decided to waive 10 percent of its May salary as well. It will decide on further measures according to the current situation. Managers also will make a corresponding solidarity contribution through their variable income components.

Osram is holding a telephone conference for journalists with the Managing Board of OSRAM Licht AG on Thursday, May 7, starting at 9:30 a.m. CEST. The meeting will be available online at <https://87399.choruscall.eu/links/osram200507pr.html> and a recording of the broadcast will be available at this link following the meeting. (German only)

From 2:00 p.m. CEST on May 7, you can follow the analysts' conference with the Management Board under the following link:

<https://87399.choruscall.eu/links/osram200507ir.html>

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Selected key figures for the OSRAM Licht AG (continued operations) in the second quarter

	2 nd quarter 2020	2 nd quarter 2019	Change nominal
Revenue	821	862	(4.7%)
Comp. revenue growth ¹	(7.9%)		
Adjusted EBITDA ²	96	70	36.8%
...Margin	11.7%	8.1%	350 bps
Profit after taxes	(39)	(91)	56.7%
Free Cash Flow	64	(76)	n.a.
`000 Employees	22	25	(11.1%)

(Provisional, unaudited figures. Figures in millions of euros, margins in percent, employees as on March 31. Negative values in parentheses.)

(¹adjusted for currency and portfolio effects.)

(²Adjusted for special items, including e.g. transformation costs, significant legal and regulatory issues and M&A related costs.)

Development of the reporting segments in the second quarter

	2 nd quarter 2020	2 nd quarter 2019	Change nominal
Opto Semiconductors			
... Revenue	362	363	(0.3%)
... comp. revenue growth ¹	(1.8%)		
... adjusted EBITDA ²	76	52	46.6%
... Free Cash Flow	60	(13)	n.a.
Automotive			
... Revenue	431	447	(3.6%)
... comp. revenue growth ¹	(8.7%)		
... adjusted EBITDA ²	30	43	(30.6%)
...Free Cash Flow	37	66	(43.9%)
Digital			
... Revenue	200	227	(11.5%)
... comp. revenue growth ¹	(12.3%)		
... adjusted EBITDA ²	2	(3)	n.a.
... Free Cash Flow	(18)	(43)	58.9%

(Provisional, unaudited figures in millions of euros. Negative values in parentheses.)

(¹adjusted for currency and portfolio effects)

(²Adjusted for special items, including e.g. transformation costs, significant legal and regulatory issues and M&A related costs.)

ABOUT OSRAM

OSRAM, headquartered in Munich, is a leading global high-tech company with a history of over 110 years. The predominantly semiconductor-based products enable a wide range of applications from virtual reality to autonomous driving and from smartphones to networked intelligent lighting solutions in buildings and cities. OSRAM uses the infinite possibilities of light to improve the lives of people and societies. With innovations from OSRAM we will not only see better in the future, but also communicate better, as well as move around, work and live better. At the end of the 2019 fiscal year (to September 30) OSRAM employed around 23,500 people worldwide and in this fiscal year achieved sales of around 3.5 billion euros from continuing operations. The company is listed on the stock exchanges in Frankfurt am Main and Munich under WKN: LED 400 (stock exchange code: OSR). Further information can be found on the Internet at www.osram.de.

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